

## THE 'C' FACTOR

## The economy post Covid

H1	ACT	PLAN	TRACK	PARK	OPP	THR	NEU
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Four major factors driving change. We know that:

- many businesses, and jobs, can work largely online
- the economy has taken a major hit (especially some sectors) and will take a long time to re-adjust
- the need to repay the colossal sums of government support will lead to reduced public services or higher taxes, or both
- there is pressure from some activists to use the opportunity to build back 'better' / 'different'

Some forecasts suggest a 5.2% contraction in global GDP. Many countries will be facing a recession when this pandemic is over and their government support to the economy ends. This year's UK government budget deficit will reach almost £400bn, more than twice the peak recorded after the 2008 financial crisis. It has already taken government debt to more than 100 per cent of GDP, a level portrayed as apocalyptic in the somewhat fevered debates that led to "austerity" in 2010. Also, in the wake of Covid-19, there will be a long tail of joblessness, mental health issues, homelessness and bankruptcies.

While it will be hard to pick winners post covid, there are signs that:

- Businesses that use cloud computing have not buckle under the pressure of the coronavirus pandemic.
- Further automation and artificial intelligence will enhance the resilience of supply chains.
- Successful businesses will have a combination of resilience and agility.

Resilience will be at the forefront of every strategy, yet it is agility that will ensure competitiveness, and an ability to respond to the unexpected. To achieve this, businesses will have to re-evaluate where they must be strong and where they must be flexible.

## FULL CIRCLE

## Asia steps back onto the centre of the economic stage

H3	ACT	PLAN	TRACK	PARK	OPP	THR	NEU
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Despite continuing concerns about economic turbulence and concerns over financial (and viral) contagion, it is likely that there will continue to be a shift in global economic power away from established advanced economies towards emerging economies in Asia and elsewhere.

Global economic growth will be driven by emerging market economies, which will gradually increase their share of world GDP over time, leading to a doubling of the global economy by 2042. The E7 economies - Brazil, China, India, Indonesia, Mexico, Russia and Turkey - will grow at an annual average rate of 3.5% to 2050, compared to just 1.6% for the advanced G7 nations of Canada, France, Germany, Italy, Japan, the UK and the US.

The Asia Pacific Regional Comprehensive Economic Partnership trade pact, signed in November 2020, covers the 10 ASEAN nations of South-East Asia, plus mainland China, South Korea, Japan, Australia, and New Zealand. The agreement will immediately eliminate tariffs and quotas on 65 per cent of goods traded within the region and remaining tariffs will be liberalised over the next 20 years. It is a 'high-quality' agreement that also aims to tackle non-tariff trade barriers in areas such as services, investment, e-commerce, competition, government procurement, intellectual property and the movement of people.

As a recent McKinsey report put it: "One of the most dramatic developments of the past 30 years has been emerging Asia's soaring consumption and its integration into global flows of trade, capital, talent, and innovation. In the decades ahead, Asia's economies will go from participating in these flows to determining their shape and direction. . . . The question is no longer how quickly Asia will rise; it is how Asia will lead."

By 2031 two-thirds of the global middle class (defined by Ernst Young as those who earn between US\$10 and US\$100 a day) will live in the Asia-Pacific region - increasing spending power from this region significantly. China's middle class is set to grow from 150mn to 1bn by 2030 (70% of its population). India's middle class is set to grow from 50mn to 475mn by 2030.

## FURTHER READING

